

Washington, D.C. 20505

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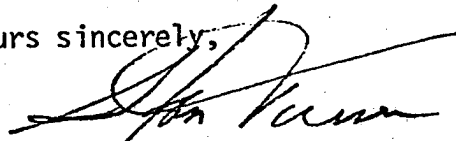
Dear Mr. McCarthy,

Please accept my appreciation for joining me for lunch during my stop in Minneapolis on February 6th.

One singular danger of working in Washington is the development of channel vision. Visits such as this outside the capital are therefore as beneficial to me in hearing new views and regaining perspective as they may be to you in receiving information.

I therefore thank you for taking time out to share your thoughts.

Yours sincerely,



STANSFIELD TURNER

Mr. Donald W. McCarthy
Chairman & President
Northern States Power Company
414 Nicollet Mall
Minneapolis, Minnesota 55401

Identical Letters To:

Dr. J. J. Renier, President, Honeywell Control Systems
Mr. Lewis W. Lehr, President, 3M Company
Mr. Waverly G. Smith, President, St. Paul Companies, Inc.
Mr. David M. Lilly, Dean, College of Business Administration, University of Minnesota
Dr. Roger Stahle, Dean, Institute of Technology, University of Minnesota
Mr. DeWalt H. Ankeny, Jr., President, First National Bank
Mr. E. Peter Gillette, Jr., President, Northwestern National Bank
Mr. J. W. Morrison, Chairman, Northwestern National Bank
Mr. Chester C. Lind, President, Northwest Bancorporation
Mr. M. D. McVay, President, Cargill, Inc.
Mr. Otto Silha, Minneapolis Star and Tribune Co.
Mr. E. C. Lund, Vice President, Administration, Honeywell, Inc.
Mr. C. Angus Wurtele, Chairman, The Valspar Corporation
Mr. William G. Stocks, Chairman, Peavey Company
Mr. A. Byron Reed, President, Munsingwear, Inc.
Mr. Gerald A. Rauenhurst, President, Rauenhurst Corporation
Mr. Harry C. Piper, Jr., President, Piper, Jaffray & Hopwood, Inc.
Mr. Dale R. Olseth, President, MedTronic, Inc.

Mr. M. Joseph Lapensky, President, Northwest Airlines, Inc.
Mr. Donald R. Grangaard, Chairman, First Bank System, Inc.
Mr. William H. Spoor, Chairman, The Pillsbury Company
Mr. David A. Koch, President, Graco Inc.
Mr. Raymond H. Herzog, Chairman, 3M Company
Mr. N. Bud Grossman, Chairman, Gelco Corporation
Mr. Bruce B. Dayton, Chairman, Finance Committee, Dayton Hudson Corporation
Mr. Jack J. Crocker, Chairman, Super Valu Stores, Inc.
Mr. Coleman Bloomfield, Chairman & President, Minnesota Mutual Life Insurance Co.
Mr. Carl B. Drake, Jr., Chairman, The St. Paul Companies, Inc.
Mr. C. W. Spangle, Honeywell, Inc.

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